

Friends & Neighbors of Shell Deer Park Chemicals,

Our spring turnaround **begins late April and lasts until early June**. This turnaround will peak at approximately 900 additional workers split between day shift and night shift. We've already started onboarding individuals at the site and introducing them to our safety culture. We recognize any maintenance activity comes with potential impact and want to provide an overview of what our community may notice during this event. We appreciate your support and patience as we complete this event that will help the facility run safely and reliably for years to come.

What is a Turnaround?

A turnaround is a regular maintenance activity – similar to maintenance we perform to keep our vehicles running properly. Equipment is shut down, inspected, repaired or replaced, and cleaned to ensure safe and reliable operations. It is also an opportunity for us to make capital investments to improve process safety and reliability.

How will the people working during the Turnaround be protected?

We have specialized contractor partners in place who are familiar with working turnarounds and are accustomed to following our site's safety protocols (including the use of personal protective equipment). We will leverage our Visual Onboarding Center to onboard each contractor into the site's safety culture both in person and virtually through the use of videos in the Contractor lunch tent. The Visual Onboarding Center consists of 10 booths showcasing the most common work scenarios that occur during a turnaround and highlight the stop-work authority; the right of all workers to stop work at our site should they see unsafe acts or conditions.

Will there be flaring and will it impact air quality?

The community can expect to see some flaring as we safely shut down and restart the units. As always, we will keep the community informed of this activity through CAER Online and our social media channels.

We want our community to know flaring plays a key role in keeping our plant safe. Site personnel are constantly monitoring the flares to prevent smoking. Once flared, the hydrocarbon has been safely treated and potential emissions have been reduced by at least 98%. Also, as we shut down and clean units, we will monitor air quality to ensure the safety of our workers and the community.

What other impacts might come from Turnaround?

To help with traffic, we employ a number of traffic management tactics including staggering shift times to avoid peak commute hours, using multiple

entrance/exit points across the site, and working with local law enforcement. The potential impact is low due to the smaller size of this turnaround.

Turnarounds also have economic benefits to the area due to workers spending time in the local community and businesses. For those out of town workers, they will rent accommodations at local hotels or bring their travel trailer and stay in nearby RV parks.

How can neighbors stay connected?

As always, we welcome feedback and questions and we can be reached at any time by calling our community hotline: 713-246-7301. We invite the community to engage with us on social media @ShellDeerPark on Facebook and Twitter.

Our top priority remains operating in a safe and environmentally sound manner. We are proud to be part of the Deer Park community for over 90 years and we are committed to be a good neighbor to our community for years to come. We greatly appreciate your support in the delivery of this event, as its completion will help us to maintain that commitment.

Sincerely,
Nathan Levin
General Manager
Shell Deer Park Chemicals

Chris Daniels
Maintenance, Turnaround & Construction
Manager
Shell Deer Park Chemicals